

Message Text

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ACTION IO-13

INFO OCT-01 NEA-10 ISO-00 AID-05 CIAE-00 DODE-00 PM-04

H-01 INR-07 L-03 NSAE-00 NSC-05 PA-01 PRS-01

SP-02 SS-15 USIA-06 EB-08 OMB-01 TRSE-00 IGA-02

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FM AMEMBASSY DACCA

TO SECSTATE WASHDC 4440

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E.O. 11652: N/A

TAGS: EAID, UNDP, BG

SUBJECT: UNDP AND ITS FUTURE

REF: STATE 086320

1. ECONOFF ON APRIL 21 REQUESTED THE VIEWS OF UNDP RESREP BERNARD ZAGORIN ON THE QUESTIONS TO BE RAISED IN THE UNDP ADMINISTRATOR'S REPORT AS DESCRIBED IN REFTEL, PARA 5.2. A SUMMARY OF THE RESREP'S VIEWS FOLLOWS:

(A) EVALUATION AND FEEDBACK. UNDP WAS CARRYING OUT STUDIES OF ITS TEXTILE AND STATISTICAL PROJECTS IN COUNTRIES OTHER THAN BANGLADESH FOR THE PURPOSE OF GAINING EXPERIENCE WHICH COULD BE APPLIED TO SIMILAR PROJECTS ELSEWHERE IN THE WORLD. THE RESREP FELT THAT A MORE EFFECTIVE TECHNIQUE FOR IMPROVING FEEDBACK AND EVALUATION WOULD BE A SHIFT PEOPLE TEMPORARILY FROM ONE UNDP MISSION TO ANOTHER TO ALLOW THE SHIFTED PERSONNEL TO GAIN FROM THE EXPERIENCE OF OTHER UNDP MISSIONS. MORE ON-THE-SPOT EVALUATION OF PROJECTS BY UNDP PERSONNEL WOULD ALSO BE USEFUL, HE FELT.

(B) COORDINATION. COORDINATION BETWEEN INDIVIDUAL

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PROGRAMS MUST BE BUILT INTO THE PROGRAMS, THE RESREP MAINTAINED. UNDP PROGRAMS IN BANGLADESH INVOLVE OFFICIALS OF THE UNDP, AND THE RELEVANT GOVERNMENT AGENCIES, INCLUDING THE PLANNING MINISTRY, ON THE PROGRAM'S MANAGEMENT TEAMS IN ORDER TO IMPROVE THE COORDINATION BETWEEN THESE ORGANIZATIONS. THE RESREP IN BANGLADESH ALSO ATTEMPTS TO COORDINATE HIS PROGRAMS WHEN NECESSARY WITH

OTHER UN PROGRAMS IN DACCA SUCH AS THOSE OF UNICEF, WHO, AND THE WORLD FOOD PROGRAM. THERE HAVE BEEN PROBLEMS WITH COORDINATION OF PROGRAMS IN BANGLADESH BUT THE RESREP BELIEVED THINGS WERE GETTING BETTER. RESREP OPINED THAT THE ULTIMATE COORDINATOR OF PROJECTS WOULD HAVE TO BE THE BANGLADESH GOVERNMENT AND THAT THIS ROLE SHOULD NOT BE TAKEN BY UNDP. RESREP NOTED POPULATION AND VOCATIONAL TRAINING AS AREAS WHERE COORDINATION EFFORTS HAVE BEEN PARTICULARLY EFFECTIVE IN BALNGLADESH.

(C) FUTURE ROLES OF UNDP. THE ABILITY TO COPE WITH ADDITIONAL RESPONSIBILITIES, RESREP ASSERTED, DEPENDED ON THE PEOPLE EMPLOYED AND NOT ON THE ORGANIZATION. IF UNDP HAS THE OPPORTUNITY TO ACQUIRE TOP QUALITY PERSONNEL IT CAN HANDLE ANY NEW ROLES.

(D) INCREASED RESOURCES. RESREP VIEWED COST SHARING AS NOT FEASIBLE IN BANGLADESH. THE ATTRACTION OF ADDITIONAL OPEC FUNDS TO UNDP PROGRAMS IN BANGLADESH MIGHT BE FEASIBLE.

(E) SINGLE GERERAL UNDP FUND. RESREP VIEWED THIS QUESTION AS MORE OF A HEADQUARTERS QUESTION FOR UNDP THAN ONE TO BE ADDRESSED TO THE UNDP IN THE FIELD.

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